

**2009~2010
EXECUTIVE
COMMITTEE**

Phil Nadeau,
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Lewiston**

Perry Ellsworth,
**Vice President
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John Johnson,
**Treasurer
Jay**

Stephen Eldridge,
**Secretary
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James Chaousis II,
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Richard Davis,
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David Duguay,
Oxford County

Raymond Glover,
Paris

Rhonda Irish,
Wilton

John Madigan,
Mexico

Gary McGrane,
Franklin County

Richard Metivier,
Lewiston

Roland Miller,
Auburn

Carlo Puiia,
Rumford

Robert J. Thompson,
Executive Director

VISION

Our shared vision for the tri-county area is a place of quality and natural beauty that offers an excellent residential and business environment with a healthy and stable economy that meets the varied and changing needs of the region.

To that end, the region will have:

- adequate infrastructure to support economic development;
- quality job opportunities;
- educational opportunities for all ages;
- strong partnerships between communities;
- bustling downtowns;
- suitable development in all parts of the region;
- high environmental quality; and
- youth opportunities.

“To strengthen local self government while combining total resources for meeting regional challenges beyond individual capacities...”

AVCOG Bylaws



The tri-county region will be a place where people can live and prosper and want to spend their whole lives!

*AVCOG Comprehensive Economic Development Strategy
Adopted by Executive Committee
May 23, 2001*

PROGRAMS

Economic Development

- Maine Small Business Development Center
- Maine Lakes & Mountain Tourism Council
- Maine Manufacturers Extension Program
- Maine Procurement Technical Assistance Center
- SBA Micro Lending



Planning

- Western Maine Managers Association
- Solid Waste Operators Forum
- Tri-County Code Officials



Transportation

- Androscoggin Transportation Resource Center (ATRC)
- Lewiston-Auburn Transit Committee Support (LATC)
- AVCOG Transportation Committee



STRUCTURE

Established in 1962, the Androscoggin Valley Council of Governments is a regional planning agency serving the Western Maine communities of Androscoggin, Franklin, and Oxford Counties. AVCOG is a not for profit, 501(c)(3) agency, exclusively owned and operated by member communities, who join on a voluntary basis. An Executive Committee sets policy and oversees the operations of the Council, in consultation with appointed representatives from member communities and counties.

Sharing a border with New Hampshire and Quebec, the AVCOG Region covers over 4,200 square miles of forested mountains and fields carved by pristine lakes and rivers. The Twin Cities of Lewiston and Auburn, located in the southern portion of the district, share a combined population of 65,000 people, making it the largest hub in the region. The remaining population of 121,000 is scattered over 75 small towns, townships, plantations, and unorganized territories. With a healthy abundance of natural resources, Western Maine is home to a vibrant manufacturing sector that includes wood, pulp and paper, electronics, plastics, and textiles. Currently, health care, telecommunications, and services are the fastest growing industries in the region. World class recreational opportunities and nationally-recognized universities complement the unique quality of life.

The Council is a leader in the coordination and delivery of regional planning and municipal services. With a \$2.5 million annual operating budget earned from dues, grants, and fee-for-service projects, its full-time professional staff of 22 is concentrated in four targeted areas:

Economic Development - Business financing and counseling, customized training opportunities, business retention and attraction, assistance to targeted industries, tourism promotion, strategic planning for local economic and community development, and technical support to manufacturers.

Land-Use Planning - All facets of comprehensive planning, including site review, ordinance development, computerized mapping and GIS, downtown revitalization, and capital budgeting.

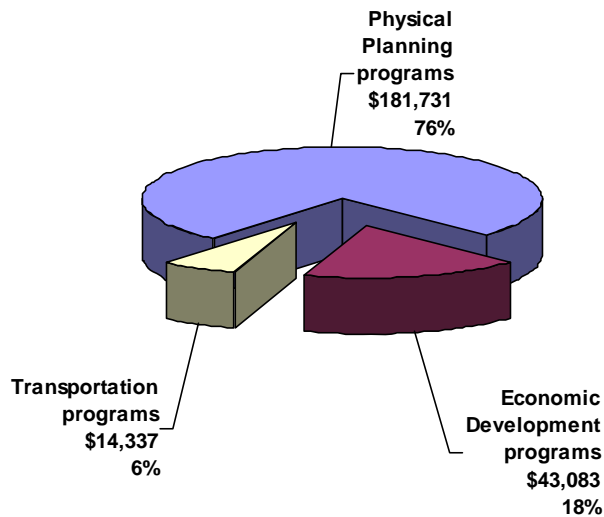
Transportation Planning - Rural and urban planning for roads, transit, passenger/freight rail, and bicycle and pedestrian facilities, including planning for the Androscoggin Transportation Resource Center (ATRC) and the state's rural transportation planning program.

Environmental Management - Lake and ground water protection, watershed planning, pollution prevention, solid waste management, waste reduction and recycling, and hazardous and universal waste collection programs.

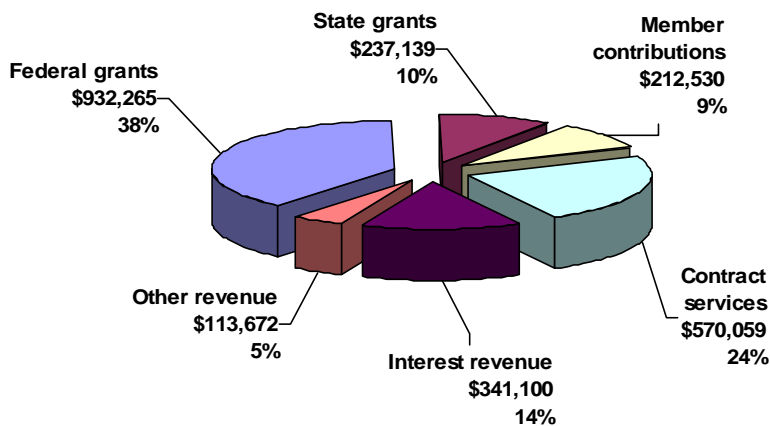
BUDGET

MEMBERS

USE OF MEMBERSHIP DUES - 2008



ALL REVENUES - 2008



Total Revenues \$2,406,765

AVCOG dues leveraged an additional \$2,167,614 in other revenues to provide regional services.

- Franklin County
- Oxford County
- Andover
- Auburn
- Avon
- Bethel
- Buckfield
- Byron
- Canton
- Carrabassett Valley
- Carthage
- Chesterville
- Dixfield
- Durham
- Eustis
- Farmington
- Gilead
- Greene
- Greenwood
- Hanover
- Hartford
- Hebron
- Jay
- Kingfield
- Leeds
- Lewiston
- Lisbon
- Livermore
- Livermore Falls
- Mechanic Falls
- Mexico
- Minot
- New Sharon
- New Vineyard
- Newry
- Norway
- Otisfield
- Paris
- Peru
- Phillips
- Rangeley
- Roxbury
- Rumford
- Sabattus
- Strong
- Sumner
- Turner
- Upton
- Wales
- Waterford
- Weld
- West Paris
- Wilton
- Woodstock

MEMBERSHIP SERVICES

Road Salt, Calcium Chloride, and Culverts Joint Purchasing: Generally, towns save about 10% on road salt, (varies from year to year and from town to town) and experience excellent pricing on other commodities.

Ordinance Development and Review: AVCOG keeps many model land use and associated ordinances and can assist towns in adapting them to their local needs. We also help towns by reviewing their draft ordinances.

Ordinance Interpretation and Development Review: AVCOG staff has significant expertise with the interpretation of ordinances from subdivision and shoreland zoning to local site plan review and road ordinances. We help towns in reviewing development proposals, particularly the technical aspects such as road design and storm water management.

Engineering Expertise: AVCOG employs a professional engineer that can provide guidance on engineering issues, such as solid waste, road maintenance and construction.

Solid Waste: We assist in designing changes to solid waste facilities and help towns through operator training, operation and maintenance manuals, and general operation recommendations.

Household Hazardous Waste and Recycling: AVCOG operates a permanent regional HHW facility in Lewiston and holds at least five regional one day collection events. AVCOG also coordinates a Universal Waste collection program for products such as CRT's (cathode ray tubes) and computer monitors.

Access to Grants: AVCOG provides grant writing services, on a staff available basis, for a variety of state and federal grant programs.

Technical Assistance: AVCOG is available to answer questions from planning boards and code enforcement officers.

Mapping: AVCOG maintains a GIS system and develops and updates, as appropriate, a base series of maps for members. The base series includes: flood plains; aquifers; national wetland inventory; soils classification; drainage divides; shoreland zoning; wildlife habitat; and street base with contours. Other maps such as property parcels, future land use, scenic views and unique natural areas can be produced on a fee-for-service basis.

Lending: AVCOG has developed a substantial capacity to do direct lending to assist small businesses in the region. Businesses from member towns receive a preferred rate.

Business Counseling: AVCOG delivers the Maine Manufacturing Extension Partnership Program; Maine Small Business Development Center Program; and Maine Procurement Technical Assistance Program which complements AVCOG's capacity to deliver services to businesses in the region.



It's who we are...

How we work...

It's where we live.